

## **PROFESSIONAL EXPERIENCE**

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<b>Executive Coach and Consultant for Business and Nonprofit Leaders</b>	2017- present
○ President, Open Mind Associates LLC	
○ President Emeritus, Pace University	
<b>President</b>	2007- 2017
○ Pace University	
<b>Dean and Professor of Law</b>	2004- 2007
○ Elisabeth Haub School of Law, Pace University	
<b>Senior Partner, Debevoise &amp; Plimpton</b>	1993- 2004
○ Former Co-Chairman, Corporate Department	1981-1986
	1965 -1977
<b>Executive Vice President and General Counsel</b>	1988-1993
○ The Equitable Life Assurance Society of the United States	
<b>Executive Vice President and General Counsel</b>	1986-1988
○ The E.F. Hutton Group, Inc.	

## **PUBLIC SERVICE**

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<b>Commissioner</b>	1980-1981
○ Securities and Exchange Commission	
<b>Deputy Assistant Secretary for Capital Markets Policy</b>	1977-1979
○ Department of the Treasury	
<b>Special Assistant to the Maritime Administrator</b>	1964-1965
○ Maritime Administration, Department of Commerce	
<b>Law Clerk for Justice William J. Brennan, Jr.</b>	1963-1964
○ United States Supreme Court	

## **CORPORATE DIRECTORSHIPS**

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Refco, Inc. (2006); CCL Industries Inc. (2001-2003); Donaldson, Lufkin and Jenrette, Equitable Capital Management and Equitable Real Estate Investment Management (1988-1993); ConRail (1979-1980).

## **LAW-RELATED**

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*Member*, ABA Special Task Force on Political Contributions by Lawyers (1997-98); *Chairman*, Committee on Securities Regulation, The Association of the Bar of the City of New York (1995-98); *Member*, NASD Special Committee on Reform of the Securities Arbitration Process (1995-96); *Adjunct faculty member*, Columbia Law School (1974-77, 1982-85); *Chairman*, American Stock Exchange Special Committee on Shareholder Voting Rights (1991); *Chairman*, PLI Annual Institute on Securities Regulation (1982-87); *Editor*, "An Affair With Freedom: The Opinions and Speeches of Justice William J. Brennan, Jr." (Atheneum 1967); and author of numerous speeches and articles on corporate and securities law.

## **NONPROFIT ACTIVITIES**

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### **Education**

- *President*, Pace University, 2007-2017
- *Dean and Professor of Law*, Elisabeth Haub School of Law, Pace University, 2004-2007
- *Director*, Commission on Independent Colleges and Universities (cIcu), 2009-2012, 2015-2017
- *Chairman and Trustee*, Asian University for Women Support Foundation, 2001-2006
- *President and Chairman of the Executive Committee, Trustee*, Practising Law Institute (continuing legal education), 1993-2002
- *Chairman and Founder*, NYC Department of Education Project of New York Appleseed Foundation, 2001-2006
- *Member, Board of Overseers*, Brandeis University Program in International Economics and Finance (now the Brandeis School of Business), 1988- 1997

### **Performing Arts**

- *Chairman and Trustee*, American Ballet Theatre, 1991-2006

### **Health Care**

- *Trustee*, New York Downtown Hospital, 2008-2013

### **International Relations**

- *Member*, Council on Foreign Relations, 1986-present
- *Chairman and Trustee*, Overseas Development Council, 1980-2000

### **Museum**

- *Vice Chairman and Director*, NYC Advisory Board of the Museum of the American Indian (Smithsonian Institution), 2013- June 2020

### **Environment**

- *Trustee*, Beacon Institute, 2007-2011

### **Social Services**

- *Trustee*, United Way of New York City, early 1990's

### **Securities Exchanges**

- *Director*, NASD, 1991-1994
- *Director*, CBOE, 1982-1988
- *Director*, NYSE Regulation, 2006-2013

### **Local Business Development**

- *Director*, Alliance for Downtown New York, 2007-2017
- *Director*, Westchester County Association, 2007-2017

## **EDUCATION**

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### **Harvard Law School, J.D., 1962**

*magna cum laude*; Sears Prize, Editor of Law Review

### **Princeton University, A.B., 1959**

*magna cum laude*; Woodrow Wilson School of Public and International Affairs

### **Glasgow-Caledonian University, Honorary Doctor of Laws, 2014**

### **Pace University, Honorary Doctor of Humane Letters, 2017**